

# Earned Value and Risk Management in DE&S

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de&s

- The Environment
- Characteristics of Defence Programmes
- Managing Defence Programmes
- What does good look like?
- What improvements are in hand?
- Discussion



## The Environment

- Military Operations
- Unpredictable
- Need for Military Superiority
- Political
- Safety
- Public Scrutiny



## Characteristics of Defence Programmes

- Long gestation from research into manufacture
- Requirements setting and prioritisation
- High financial value planned over many years but managed through annual budgeting process
- Industrial supply base
- Public scrutiny
- Limited project resources
- Risk – averse or seeking?



## Managing Defence Programmes

- The People
  - Skills
  - Recruitment and retention
  - Incentivisation
- The Tools
  - Acquisition Operating Framework
  - Performance Management System
    - Risks and Opportunities
    - Earned Value
    - Finance
    - CMIS
    - Sentinel



## What does good look like?

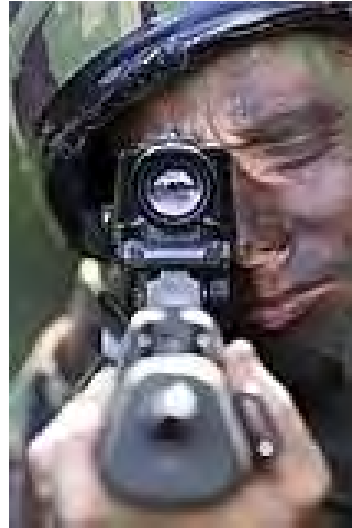
- Managing Contractor Performance
- MOD as the Intelligent Customer
- Managing beyond the boundary – the External Project Environment
- Risk based decision making using the best quality information available



## What improvements are in hand?

- Risk Management
- The Programme Approach – TLCM
- Better Management Information – CMIS, Prog Bds, Sentinel
- Skills – Licences
- Smarter Contracting
- Safe and Professional
- Strategy for Acquisition Reform





# Questions/ Discussion







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